



**Introductory Notes and Recommendations for the
2017 TAFISA General Assembly
November 16th, 2017, Seoul, Korea
16:00 h – 19:00 h**

Note: All supporting documents referred to in these introductory notes have been posted to the TAFISA website in advance for further detailed information: <http://www.tafisa.org/25th-tafisa-world-congress/General-Assembly>

1. Welcome

Recommended Decision

No decision required.

2. Approval of Agenda

The agenda (*Att. 01*) has been issued to all TAFISA Members within the period prescribed by the TAFISA statutes, and has also been posted on the TAFISA website, along with any revisions.

There were no comments or suggested changes to the agenda or motions by the members received by the TAFISA office that according to the statutes have to be sent in written form to the Secretary General three months before the General Assembly.

Recommended Decision

The General Assembly approves the agenda presented.

3. Minute of Silence

The TAFISA Board of Directors requests a minute of silence to honour those close to TAFISA who have passed during the previous two years, namely Anita Gosh, India.

Recommended Decision

No decision required.

4. Confirmation of Number of Votes

As per the TAFISA statutes, only those Active National Members who have paid both their 2016 and 2017 TAFISA Membership Fees (or just 2017 Membership Fees for new members) prior to the commencement of the General Assembly have the right to vote in 2017. One vote is allowed per nation, and representatives at the General Assembly must have the authorization from their organization to vote on its behalf.

The TAFISA office will confirm the number of votes according to the registration list to be signed upon entry to the General Assembly and the Chairperson will announce the number of votes to the General Assembly.

Recommended Decision

No decision required.

5. Acceptance of 2015 General Assembly Minutes

The minutes of the last General Assembly in Budapes, Hungary, 16th October, 2015 (Att. 02) have been sent to the TAFISA members in the prescribed time by the Secretary General and also published on the TAFISA website. No comments requiring amendments have been received by TAFISA.

Recommended Decision

The minutes of the last General Assembly are accepted by the General Assembly.

6. 2013-2017 Board of Directors' Report for the years 2015 to 2017

Please refer to the report published in the website that will be presented orally by the Secretary General (Att. 03).

Recommended Decision

The 2013 to 2017 Board of Directors' Report is accepted by the General Assembly.

7. Approval of New Members

Since the last General Assembly in October 2015, the following organizations have applied to become a member of TAFISA, and have been preliminarily approved by the current TAFISA Board of Directors. Please note that the list may still be extended after the meeting of the TAFISA Board of Directors on November 16, 2017 with new members as approved during the meeting.

National Members

Country	Organization
Australia	Bluearth Foundation
Finland	Finnish Olympic Committee
Hong Kong	Sports Federation & Olympic Committee of Hong Kong
India	The Organisation of National Sports Federations
Ireland	Sport Ireland
Korea	Korean Olympic Committee
Kosovo	National Olympic Committee
Russia	Russian Olympic Committee
Saudi Arabia	Saudi Arabian Physical Education & Sport for All Federation

International Members

Country	Organization
Malaysia	Badminton World Federation
United Kingdom	International Pole Sports Federation

Supporter Members

Country	Organization
Ghana	University of Ghana, Accra
Hungary	City of Ujpest
Italy	Federazione Italiana Giochi e Sport Traditionali (FIGeST)
Oman	Sultan Qaboos University / Department of Physical Education
Pakistan	Pakistan Triathlon Federation
Turkey	City of Karsiyaka

The General Assembly is asked to decide on each member category individually by a vote unless there are special requests. Newly approved active national members have the right to vote immediately during this General Assembly provided that they have paid their membership fee for 2017.

Recommended Decision

The General Assembly accepts all new members provided they pay 2017 TAFISA Membership Fee.

8. Auditors' Report & Approval of Financial Reports 2015 and 2016

Please refer to the Auditors Report 2015 (*Att. 04*) and 2016 (*Att. 05*) as published on the website that will be presented orally by Walter Schneeloch, DOSB, Germany, and Kang, SAKA, Korea, who were elected TAFISA auditors at the 2015 General Assembly for two years.

In addition you find the 2015 (*Att. 06*) and 2016 (*Att. 07*) Financial Statements as published on the website and as drawn up by the German tax accountant, Jennewein, and the respective certification letters. TAFISA Treasurer will give oral comments on request.

It should be noted that the Financial Statements do not include the excellent in-kind services provided by each of the TAFISA Board members, Commissioners and Special Advisors, which includes expenses for travelling to board meetings, using their respective home or business offices for TAFISA purposes, etc. Without this contribution, TAFISA would not be able to fulfil its tasks and obligations.

TAFISA gives thanks to the support of our partners and sponsors. In particular, TAFISA would like to note the following contributions to the TAFISA office:

- office space donated by Commerzbank AG,
- public funds provided by the German Government, the State Government of Hesse and the German Olympic Sport Confederation (DOSB),
- Funding provided by IOC
- Licence fees provided by TAFISA event organizers namely Games hosting cities of Jakarta (2016), Leeuwarden (2018) and Lisbon (2020), Martial Arts Festival hosting city of Ulyanovsk (2019), as well as Congress hosting organizations SAKA (2017) and TAFISA Japan (2019).
- Licence fee provided by Ball Packaging Europe and KWill.
- Donations provided by Nike/Designed To Move and Coca Cola Foundation.

Recommended Decision

The General Assembly approves the reports as presented.

9. Approval of Financial Report 2017

As the TAFISA financial year is the calendar year, a complete financial statement for 2017 cannot be provided until early 2018. However, please refer to the 2017 Budget Plan as published on the website (*Att. 08*) for information, and note the following:

- To date, expenditures are below our income,
- Major income comes through licence fees for TAFISA events namely Congress, Sport for All Games, Martial Arts Festival
- The signing of multi year contracts with the IOC and Nike is under way,
- New sponsors are predicted to become available in 2018,
- According to German tax law a tax assessment for the years 2014 – 2016 is in process

Further comments will be given by the Treasurer.

Recommended Decision

The General Assembly approves the report as presented.

10. Approval of Financial Forecast 2018

In 2017 the TAFISA endeavours budget situation has further developed through new opportunities that have come up (see also *Att. 09*). However, all endeavours are necessary to maintain this solid position into the future, and the following must be considered:

- Whilst TAFISA's position is getting stronger, it is a balancing act between promising too much within the resources available
- Resources are not guaranteed, despite contracts being in place
- Recognition and partnership from leading international sponsors supports TAFISA's leading position, however these donations and grants are not without considerable effort to be undertaken by staff and support from members and Board
- Shifts in TAFISA's business strategy in recent years:
 - expenditure to directly benefit members – development, programs, lobbying activities
 - from partners who exist on paper only to those who can bring direct benefit to TAFISA members through program development and other resources
- Current staff numbers must be maintained or expanded to keep up with current deliverables and service offerings
- Existing strong political influence and recognition must be confirmed and even improved.

Considering this, TAFISA will focus on:

- emphasizing long term contractual partnerships
- strengthening the licence business instead of sponsorships
- identifying foundations working in the same field as TAFISA for cooperation and donations
- increasing membership fee payment
- establishing a new marketing strategy to add value to TAFISA products and services for commercial partners, etc based on Mission 2013
- aligning all TAFISA business with its non-profit status to avoid any risk of losing tax privileges

Further comments will be given by the Treasurer.

Recommended Decision

The General Assembly approves the report as presented.

11. Report on Project “Active World” Including Approval of New TAFISA Mission and Vision

People of today, with increasing urban populations, technology driven solutions and fast-paced, time restricted lifestyles, are in need of Sport for All and physical activity opportunities more than ever, demanding TAFISA plays an even greater role in this global movement. With this in mind, in May 2016 TAFISA embarked upon its Project “Active World” (PAW), encompassing the reformation of TAFISA, and the redirection of its resources, activities and global influence to most effectively support its members, partners and people the world over.

PAW objectives include to:

- i. Define the TAFISA identity, new vision, mission and objectives;
- ii. Develop our good governance model, including efficient organizational structure, transparency in finance, ethics, etc.;
- iii. Improve TAFISA membership programs, and communications with members;
- iv. Reform major TAFISA properties;
- v. Develop a strategy to enhance cooperation with priority partners and international relations;
- vi. Create a strong public relations program to increase awareness of TAFISA and the Sport for All movement;
- vii. Develop a robust marketing program to generate more, and sustainable, income; and
- viii. Enhance operational excellence and services delivery.

Progress against many of these objectives is very evident, with the revision of TAFISA statutes and the drafting of five bylaws and guidelines for TAFISA’s operations (see items 13 and 14), the release of TAFISA’s new website and newsletter, reinvigoration of TAFISA programs and services, the drafting of TAFISA’s Mission 2030 (see item 12), the strengthening of TAFISA’s international relationships, in particular with UNESCO, IOC and Nike, and many other actions (see Board of Directors Report under item 6 for more information).

Specifically, following strategy workshops in June 2016 and 2017, multiple meetings of the TAFISA Executive Board, Board of Directors and key strategic advisors, and essential feedback from the TAFISA Member Survey 2017, the below vision and mission statements are proposed for approval by the General Assembly:

	Existing	Proposed Change
Vision:	For an sustainable Active World	For a better world through Sport for All
Mission:	To mobilise our members to reintroduce sustainable Sport for All and physical activity practices into everyday lives using Designed To Move as our physical activity platform	To lead the global Sport for All movement

Recommended Decision

The General Assembly approves the revised TAFISA vision and mission statements as presented.

12. Approval of TAFISA’s “Mission 2030: For a Better World through Sport for All”, as part of Project “Active World”

As part of TAFISA Project Active World, TAFISA released its Member Survey 2017. Feedback from this, as well as global partners and stakeholders identified a growing demand for TAFISA’s leadership of, and advocacy for, the global Sport for All and physical activity movement. In response to this demand, TAFISA commenced its Project Active World in 2016, culminating in the launch of the proposed TAFISA *Mission 2030: A Better World through Sport for All* during the 25th TAFISA World Congress (Att. 10).

TAFISA’s *Mission 2030: A Better World through Sport for All* will be the guiding document for a global campaign to fight the worldwide physical inactivity epidemic. It is a succinct, action-oriented document, introducing the critical global issue of Sport for All and physical (in)activity, and addressing some 12 key themes and how to maximise the contribution of Sport for All on the road to achieving a better world by 2030. The documents highlights quality

actions and stakeholders in the field, and calls critical change-makers to action under each of the 12 key themes, including:

1. Play and physical literacy
2. Gender equality
3. Education
4. Social inclusion
5. Active Cities
6. The environment
7. Cultural heritage and diversity
8. Human development and peace
9. Governance, leadership and integrity
10. Community and volunteerism
11. Economic impact and resources
12. Health and well-being

TAFISA is calling on all members to not only approve “Mission 2030”, but, alongside TAFISA, adopt its principles and commit to sharing, supporting and acting to make the world a better one by 2030.

The TAFISA Mission 2030 will be formally launched as part of the 25th TAFISA World Congress in Seoul on Saturday 18th November 2017, and is available in hard copy and online for all members.

Recommended Decision

The General Assembly approves TAFISA’s *Mission 2030: A Better World through Sport for All*.

13. Revision of Statutes

TAFISA has grown and progressed within the last 4 years. Due to these developments as well as part of Project “Active World” the statutes altogether with a lawyer have been analyzed and updated in order to better meet the needs and requirements of the membership. Since TAFISA is legally registered at the German law court in Frankfurt all proposed changes have been presented to the law court before the General Assembly and have been confirmed to be in line with German law. Please note that the suggested revision of statutes will only become valid after registration at the German law court. This also implies that for this election of Board Members the current statutes are still valid.

For further detailed information please see supporting documents on the Revision of Statutes uploaded to the TAFISA website (*Att. 11*).

Recommended Decision

The General Assembly approves the revision of Statutes as stated above by a majority of two-thirds.

14. Report on TAFISA Bylaws

TAFISA operates according to its Code of Ethics adopted in 2015, and generally accepted standards of integrity. However, formal rules of procedure for the various fields of TAFISA operation were not existent. In consequence, the TAFISA Board of Directors with the help of experts has developed five sets of rules (as published on the TAFISA website) with the aim to secure full transparency for TAFISA actions. These rules include:

- TAFISA General Rules of Procedure (*Att. 12*)
- TAFISA Rules of Procedure for Membership (*Att. 13*)
- TAFISA Rules of Procedure for Board of Directors and Executive Office (*Att. 14*)
- TAFISA Financial Rules and Regulations (*Att. 15*)
- TAFISA Code of Conduct for Good Governance (*Att. 16*)

There will be in future a regular update of the Rules as required.

Recommended Decision

The General Assembly approves the report as presented.

15. Election of Honorary Members

In line with the TAFISA statutes, the current Board of Directors recommends the following to be elected as TAFISA Honorary Member in recognition of his substantial contribution to the development of TAFISA as a professional and successful organization.

Nominee	Position	Contribution
Prof. Erdal Zorba	Honorary Member	Board Member
Mr. Jianzhong Feng	Honorary Member	Board Member

Recommended Decision

The General Assembly elects the nominees as TAFISA Honorary Members.

16. Approval of Membership Fees from 2018

The total income for TAFISA from Membership Fees received in 2017 amounts to € 40.000. To date, only 40% of Active National Member organizations have paid their fee. This is a rather poor result. With the increasing services TAFISA offers to its members, TAFISA asks all member organizations to follow their obligation according to the statutes to regularly pay their fees.

Moreover, TAFISA asks member organizations that can afford to do so, to donate extra funds to help TAFISA to fulfil its tasks. TAFISA thanks the German Olympic Sport Federation that gives a special donations to TAFISA on an annual basis.

The TAFISA Board motions to increase the annual fee for TAFISA membership from 2018. This rise in membership fees primarily reflects

- the increase in services TAFISA has provided or will provide to its members,
- the operation of a professional office, and
- the increasing number of members resulting in a growth of operating costs.

Also considered is the effect of inflation and Membership Fees of comparable international bodies.

The following is the current 2017 and proposed TAFISA Membership fees from 2018.

	Current Fee	Proposed Fee
Active National Member:	€ 350 per year	€ 400 per year
Active International Member:	€ 350 per year	€ 400 per year
Supporter Member:	€ 300 per year	€ 350 per year

Recommended Decision

The suggested change in membership fees for 2018 and 2019 be accepted by the General Assembly.

17. Approval of Auditors 2017 and 2018

It is the task of the General Assembly to decide on two auditors plus one substitute auditor for the next two years (2017/18). It is the task of the auditors to examine and approve the annual TAFISA tax statements before presenting to the General Assembly.

Candidates for election will be presented at the General Assembly.

Recommended Decision

The General Assembly elects the two auditors plus one substitute for the years 2017 and 2018.

18. Election of the 27th TAFISA World Congress Host Country, 2021

With the deadline of August 16, 2017, two applications from TAFISA members were received to host the 27th TAFISA World Congress in 2021:

TAFISA Member	Venue
Olympic Committee of Slovenia & Sport Union of Slovenia	Ljubljana, Slovenia
Turkish Sport for All Federation	Istanbul, Turkey

For both applications, the provisional contract including the licence fee, was signed that only becomes valid if the candidate is approved by the General Assembly.

Representatives from the two candidate cities will make a presentation of their application.

Recommended Decision

The General Assembly to vote on the 2021 Congress host country. The order of presentations will be decided by random draw before the presentations start.

This is followed by the voting of the General Assembly. According to the statutes, the decision of the winning candidate will be taken by a simple majority of votes.

Recommended Decision

The General Assembly to vote on the 2017 Congress host country

19. Report on 1st TAFISA European Sport for All Games, 2018, Leeuwarden, Netherlands

The City of Leeuwarden, Netherlands, was approved to organize the 1st TAFISA Europe Sport for All Games on August 3-7, 2018. Under the title the "Green Games" a unique event concept has been developed and presented to the TAFISA Board.

In September 2013, the city of Leeuwarden was elected "Europe Capital of Culture 2018" and the Games will be embedded in the cultural program designed for this special year. Moreover, the Games received an EU Erasmus+ grant of 470,000 €.

A representative will give an oral presentation on the preparation status.

Recommended Decision

No decision required.

20. Report on 26th TAFISA World Congress, Tokyo, 2019

In 2015, the General Assembly approved the Japanese TAFISA member organization, TAFISA Japan, to host the 26th TAFISA World Congress in 2019 in Japan.

A representative will give an oral presentation on the preparation status.

Recommended Decision

No decision required.

21. Report on 1st TAFISA World Martial Arts Festival, Russia, 2019

At the Board Meeting in May 2017 in Athens, Greece, the Board approved the Ulyanovsk Government with the support of TAFISA member organization the Russian Union of Martial Arts (RUMA) to host the 1st TAFISA World Martial Arts Festival in 2019 in Ulyanovsk, Russia.

A host representative will give an oral presentation on the preparation status.

Recommended Decision

No decision required.

22. Report on 7th TAFISA World Sport for All Games Lisbon, 2020

In 2015, the General Assembly approved the Portuguese TAFISA member organization, the Portuguese Institute of Youth and Sport (IPDJ), to host the 7th TAFISA World Sport for All Games in 2020 in Lisbon, Portugal.

A host representative will give an oral presentation on the preparation status.

Recommended Decision

No decision required.

23. Approval of the TAFISA Board 2013 – 2017 Actions

The current TAFISA Board of Directors was elected by the General Assembly in 2013 in Enschede. Members of the Board have served TAFISA and its members to the best of their ability, and have fulfilled all formal requirements demanded of the Board. By approving the 2013 to 2017 TAFISA Board of Directors, the General Assembly acknowledges that the Board members can no longer be held liable for decisions made during their term, other than infringements, resulting in legal action.

Recommended Decision

The General Assembly approves the 2013 to 2017 TAFISA Board of Directors.

24. TAFISA Board Nomination Committee Report

The TAFISA Board Nomination Committee was elected at the General Assembly 2015, which according to the TAFISA statutes, has the task "to propose to the General Assembly persons for election" (Chapter XI, § 5). The Members of the Committee elected are

- Jorma Savola, Finland (Chairperson)
- Efi Mouzourou, Cyprus
- Hon. Brian Dixon, Australia

The Chairperson will give an oral report regarding the nominations (Att. 17).

Recommended Decision

No decision required.

25. Election of Election Committee

For the supervision of the election procedure an Election Committee consisting of three persons not standing for election of the board are to be elected.

Candidates for election will be presented at the General Assembly.

Recommended Decision

The General Assembly approves the Election Committee.

26. Election of TAFISA President 2017 – 2021

The presidential candidate will give a short oral introduction, then the General Assembly will elect the 2017 to 2021 TAFISA President using the supplied voting forms.

Recommended Decision

Each country represented at the 2017 General Assembly should vote for the 2017 to 2021 TAFISA President.

27. Election of TAFISA Board Members 2017 – 2021

The following candidacies for the 2017 to 2021 TAFISA Board of Directors have been received before the deadline of July 25, 2013, three months before the General Assembly as required by our statutes:

No	Candidates	Organisation	Country	President	Member
Europe					
1	Peter Barendse	Knowledge Centre for Sport Netherlands	Netherlands		x
2	Wolfgang Baumann	German Olympic Sport Confederation	Germany		x
3	Yasin Bolukbasi	Turkish Sport for All Federation	Turkey		x
4	Attila Czene	Hungarian Leisure Sport Association	Hungary		x
5	Daniela Dasheva	Bulgarian Sport for All Association	Bulgaria		x
6	Dionisis Karakasis	Ministry of Culture and Sport	Greece		x
7	Janez Sodrznik	Olympic Committee of Slovenia	Slovenia		x
Asia					
8	Mitra Rouhi Dehkordi	Sport for All Federation I.R.Iran	Iran		x
9	Juho Chang	Sport for All Korea Association	Korea	x	

10	Guoyong Liu	All China Sports Federation	China		x
11	Herzel Hagay	Sport for All Association	Israel		x
12	Yasuo Yamaguchi	TAFISA Japan	Japan		x
Africa					
13	Solly Solomon Reikeletsemg	Botswana National Sport Commission	Botswana		x
14	Leonard Thadeo	National Sports Council	Tanzania		x
Americas					
15	Catherine Forde	Trinidad & Tobago Olympic Committee	Trinidad & Tobago		x

A list of candidates for election together with the applications and supporting documents have also been posted on the TAFISA website for reference of the members. Additionally, introductory information about each candidate has been posted at the 25th TAFISA World Congress venue.

The General Assembly should review the information provided about each candidate and will receive the report of the Nomination Committee (see item 24).

The General Assembly will then elect the 2017 to 2021 TAFISA Board of Directors using the supplied voting forms in a secret vote.

Please note that whilst the General Assembly elects the Board Members, it does not elect the positions within the Board, e.g. Treasurer, Secretary General, Vice Presidents etc. This will be the prerogative of the new Board.

Please also note that for a vote to be valid, it must comply with the TAFISA statutes and thus include the following:

- At least 2 women and 2 men
- At least 1 representative for each of the 4 continents (Africa, Americas, Asia/Oceania, Europe)
- A maximum of 11 candidates

Recommended Decision

Each country represented at the 2017 General Assembly should vote for its preferred candidates for the 2017 to 2021 TAFISA Board of Directors.

28. Any Other Business