The Association For International Sport for All – JAPAN (TAFISA-JAPAN) JAPAN SPORT OLYMPIC SQUARE 4-2 Kasumigaokamachi, Shinjuku-ku, Tokyo 160-0013, Japan Tel: +81-3-6910-5810 Fax: +81-3-6910-5820 E-mail: international@japan-sports.or.jp Website: www.japan-sports.or.jp Ref. No. TAFISA-JAPAN-2022-003 March 7th, 2022

Prof. Dr. Ju-Ho CHANG President The Association For International Sport for All (TAFISA) c/o Commerzbank / Filiale Höchst Hostatostraße 2 D-65929 Frankfurt am Main Germany

Dear Prof. Dr. Ju-Ho CHANG,

I hope you and your family are doing well during this difficult time. It is my pleasure to write this letter of recommendation for Mr. Masanori TAMAZAWA (Managing Director of Sasakawa Sports Foundation and a board member of TAFISA-JAPAN), as a board of director of TAFISA for the upcoming "Election of the 2022 – 2025 TAFISA President and Board of Directors". The election is planned to take place during the next "TAFISA General Assembly" in Portoroz, Slovenia.

Mr. TAMAZAWA has been actively participating to variety of events and programs ran by TAFISA for more than 10 years since he completed TAFISA's International Certified Leadership Course (CLC) curriculum in Kuala Lumpur, Malaysia in 2010.

In 2011, he worked as one of the core members in editing "TAFISA Active World 2011 ~The global Almanac on Sport for All~", which was cooperatively researched and published by TAFISA and Sasakawa Sports Foundation. This publication has been well received by all of TAFISA family members as a comprehensive survey on the status of TAFISA member organisations at that time.

In 2012, he showed outstanding leadership in organising the "TAFISA-SSF World Forum", which was held after the TAFISA Board meeting in Tokyo. He has coordinated with not only domestic sport organisations but also overseas Sport for All organisations to lead the event successful.

Moreover, he has played central role to facilitate the communication and coordination between the organising committee and the other related organisations to host the 26th TAFISA World Congress in Tokyo, 2019 which was a memorable joint event with the Smart Cities & Sport Summit for the first time in TAFISA history. Additionally, the 26th TAFISA World The Association For International Sport for All – JAPAN (TAFISA-JAPAN) JAPAN SPORT OLYMPIC SQUARE 4-2 Kasumigaokamachi, Shinjuku-ku, Tokyo 160-0013, Japan Tel: +81-3-6910-5810 Fax: +81-3-6910-5820 E-mail: international@japan-sports.or.jp Website: www.japan-sports.or.jp Congress was awarded for "JNTO Best International Convention Awards 2020" established by Japan National Tourism Organization.

In Japan, he has served as a board member of TAFISA-JAPAN from 2014 to the present, supporting its overall activities.

Sasakawa Sports Foundation (SSF), to which he belongs, and which is a member of TAFISA-JAPAN, has been the coordinator of TAFISA's World Challenge Day in Japan since 1993. As a member of SSF, Mr. TAMAZAWA has contributed to the promotion and improving awareness of Sports for All in Japan through the implementation of World Challenge Day.

He has participated in several international conferences such as TAFISA World Congress or Sport for All conference by IOC. I am convinced that his knowledge, understanding, and experience of Sport for All will be utilised to the full extent in TAFISA.

Therefore, I have no hesitation in recommending Mr. Masanori TAMAZAWA for this position.

Sincerely Yours,

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Masatoshi ITO President TAFISA-JAPAN